

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1A-1. CoC Name and Number: NJ-503 - Camden City & County/Gloucester, Cape May, Cumberland Counties CoC

1A-2. Collaborative Applicant Name: Community Planning and Advocacy Council (CPAC)

1A-3. CoC Designation: CA

1A-4. HMIS Lead: New Jersey Housing and Mortgage Finance Agency

1B. Coordination and Engagement–Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.	

In the chart below for the period from May 1, 2020 to April 30, 2021:

1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC’s geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	Yes
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	No
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	No
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
13.	Law Enforcement	Yes	Yes	No
14.	Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	Yes
15.	LGBT Service Organizations	Yes	Yes	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	Yes	Yes

18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes
20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBT persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.				
34.				

By selecting "other" you must identify what "other" is.

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

Describe in the field below how your CoC:	
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities).

(limit 2,000 characters)

- The CoC regularly works to expand participation of key stakeholders in the planning process. Formal invitation for new counties to join is coordinated through the Ad Hoc Committee (AHC) via a letter of invitation, facts about the CoC & questionnaire for the potential new county to complete. A deadline is set for the potential new county lead to respond to the chair of the AHC. A report is provided to the EC after the deadline of the response. Each member region holds local CoC meetings monthly. Local meetings are open to all interested parties. Each local CoC Committee establishes criteria for voting membership on their respective meetings.
- Meeting materials (agendas, minutes, data) are provided in PDF format via email & on the website. Meetings are also able to be attended via conference call with the call-in number provided in the email sent to members that also includes the agenda, minutes from previous meeting & other pertinent meeting

materials. The committee holds meetings via Zoom and Gotowebinar to ensure meetings continued through the pandemic and would make any adjustments as needed for new or potential members.

- After evaluating racial disparities throughout the CoC, the CoC has partnered with a consultant to implement a racial equity project that is led by those with lived experience. The CoC also has a lived experience committee that's led by front line staff that has done surveys in the community to gather feedback from those with lived experience.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	
	Describe in the field below how your CoC:	
	1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
	2. communicated information during public meetings or other forums your CoC uses to solicit public information; and	
	3. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,000 characters)

- The CoC membership & subcommittee meetings are open to all interested stakeholders. Subcommittees have been created in accordance with the CoC Bylaws, allowing for input from providers that may not always participate in the full CoC membership but have specific interest in a population or activity being discussed at the subcommittee level.

- Notices for meetings are widely distributed, publicly posted, & all full CoC meetings are advertised as open to any agency or person interested in attending, allowing for input & collaboration from a wide variety of agencies & advocates. Information regarding related regional events are also distributed to the full CoC via emails & flyers during meetings. The CoC has switched to all virtual meetings in the past year to ensure health and safety of participants. Meetings are also able to be attended via conference call with the call-in number provided in the email sent to members that also includes the agenda, minutes from previous meeting & other pertinent meeting materials.

- The CoC gathers feedback from committees and works to implement strategies outlined to improve their current system. From feedback highlighting racial inequities throughout the geographical region, the CoC has worked with a consultant to evaluate racial disparities and provide training at local CEAS, subcommittees, and full CoC membership meetings. In addition, the CoC sends emails via listserv providing resources for outside racial equity trainings that's available nationally and statewide.

1B-4.	Public Notification for Proposals from Organizations Not Previously Funded.	
	NOFO Section VII.B.1.a.(4)	

	Describe in the field below how your CoC notified the public:
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,000 characters)

- The CoC receives new & renewal project proposals & non- conflicted reviewers score & rank all proposals. Using objective scoring criteria & the local priorities for targeting resources to vulnerable subpopulations using a Housing First Approach enables all applicants to have equal chance for funding. The CoC utilizes a standardized scoring tool with objective criteria for both new & renewal projects, & ranks projects based upon the percentage of possible points. This ensures proposal are fairly scored during the selection process.
- CoC's local selection process was publicized on 5/3/2021 & a TA session with call-in option was held on 5/5/2021. Renewal agencies interested in applying for funds received information on eligible activities, target populations, application process, priorities & scoring criteria. The CoC reopened the local selection process for new projects and publicized it on 8/30/21. Local CEAS & HSAC groups also distributed the local funding announcement to partner agencies & non-CoC funded agencies were encouraged to apply.
- The Review Committee meets once the proposals are submitted and the HUD NOFO is released. The committee utilizes the scoring tools which evaluates program performance, agency experiences, need for the service in the community, and low barriers to program entry. The projects are than ranked based on that score to determine who is eligible for funding.
- Materials for the local selection process are available electronically in PDF accessible format & hard copies are readily accessible. Proposals were accepted via mail, in-person, & by electronic submission/email.

1C. Coordination and Engagement—Coordination with Federal, State, Local, Private, and Other Organiza

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC’s geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBT persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes

	Other:(limit 50 characters)	
18.		

1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,000 characters)

- There are representatives from 3 ConPlan Jurisdictions (CPJs), Gloucester County, & both Camden County & Camden City (CC&CC) on our CoC Executive Committee (EC) board who participate monthly in EC meetings & subcommittee meetings. These EC members sit on annual CC&CC ESG allocation committees to strategically identify projects that should be supported for funding.
- The CoC System Analyst monitors all programs based on joint CoC & ESG performance standards. The System Analyst also provides CAPER data using HMIS for CC&CC CAPERs.
- Project performance, PIT/HIC//HMIS data are shared with Gloucester, CC&CC, & New Jersey Dept. of Community Affairs (NJDCA) to inform ConPlan development & updates. CC&CC ConPlan public hearings are held in conjunction with CoC meetings to ensure that CoC membership has opportunity to provide comment on the plans. The EC reviews all requests for funding through the NJDCA ESG program & provides letters of support to those projects that are in accordance with local funding priorities & demonstrate an ability to partner with the CoC in ending homelessness. The EC also served as the committee to make all funding decisions for ESG-CV in 2020-2021.
- Ocean City shares information at local Cape May CEAS meetings, & 1 CoC EC member meets monthly with Vineland. The CoC interacts with the remaining ConPlan jurisdictions by providing comments & HMIS/PIT data.
- NJDCA hosts a public comment conference call after they have developed their funding priority recommendations for ESG and ESG-CV funds. In addition, NJDCA hosted a CoC-specific meeting to discuss how ESG funds could best be used in the community. The SNJCoC participates in the meeting to provide feedback about the best ways to target ESG and ESG-CV funding. All projects requesting funding through NJDCA ESG/ESG-CV process must receive a letter of support from the CoC.

1C-3.	Ensuring Families are not Separated.	
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NOFO Section VII.B.1.c.

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	Yes
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, Local Liaisons & State Coordinators.	
	NOFO Section VII.B.1.d.	

Describe in the field below:

1.	how your CoC collaborates with youth education providers;
2.	your CoC's formal partnerships with youth education providers;
3.	how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA);
4.	your CoC's formal partnerships with SEAs and LEAs;
5.	how your CoC collaborates with school districts; and
6.	your CoC's formal partnerships with school districts.

(limit 2,000 characters)

- McKinney-Vento school district liaisons (MKVLs) communicate regularly with CoC & agency staff regarding responding to families in need of their services. MKVLs are active members of the Education & Youth Committee (EYC) & provide monthly updates. Staff from the SNJCoC are invited to MV trainings via CoC listserv, & many attend introductory & intermediate trainings on removing barriers to enrollment & providing education stability for homeless students.

- CoC members have been invited by the regional MKVL Director to present to school personnel regarding PerformCare (youth housing hub) & services available through the CoC at the County-wide MKVL Trainings.

- In addition, staff from the Camden City school district participate & from the Gloucester County Special Services District on the Education & Youth Committee. Their experience & insights are helping increase the committee's understanding of needs in developing priorities.

- Family Shelters discuss MKVL service access with all clients with children & youth entering the program & connect them directly with MVKLs. A sub-committee of EYC is working on reviewing family shelter policies on when &

how families are educated about MV services & connected to those services.

1C-4a.	CoC Collaboration Related to Children and Youth–Educational Services–Informing Individuals and Families Experiencing Homelessness about Eligibility.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,000 characters)

All CoC-funded agencies that service families or youth up to 24 years of age must designate a staff person as their agency’s “Youth Advocate” to ensure that:

- All school-aged youth remain enrolled in school during periods of homelessness and/or during the transition into permanent housing.
- All Youth Advocates gather the names of homeless school-aged youth and report the names to Regional Educational Services Commission.
- All Youth Advocates inform homeless families of their children’s educational rights under the McKinney-Vento Act and connect children with community services, including early childhood programs such as Head Start.
- All Youth Advocates connect homeless families to their LEA McKinney-Vento Homeless Liaison or other designated staff person identified by the LEA.

1C-4b.	CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	No
2.	Child Care and Development Fund	Yes	No
3.	Early Childhood Providers	Yes	No
4.	Early Head Start	Yes	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	Yes	No
7.	Healthy Start	No	No
8.	Public Pre-K	Yes	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Annual Training–Best Practices.	
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NOFO Section VII.B.1.e.

Describe in the field below how your CoC coordinates to provide training for:

- | | |
|----|--|
| 1. | Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and |
| 2. | Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually). |

(limit 2,000 characters)

- Center for Family Services (CFS) is the designated domestic violence services provider (DVSP) in Cumberland & Gloucester Counties. The designated DVSP in Cape May County is CARA . The Camden County Women’s Center (CCWC), the designated DVSP in Camden County. The DVSPs are involved in planning & training in DV policies and procedures for all CoC partners. Both of these agencies have representatives on the CoC Exec Board. A CCWC staff member is on the Coordinated Assessment Leadership Committee.

- CFS staff provides training on DV best practices to CoC partners. As both CoC Coordinated Point of Entry (CPOE), CPOE & DVSP, CFS is able to provide the Data Committee & EC with data regarding the number of DV survivor households seeking housing, the availability of housing project vacancies that meet their specialized needs, & relative prioritization for resources.

- CPOE staff and DVSPs collaborate to train referring agencies on utilizing the Campbell Danger Assessment Tool with identified DV households. This tool helps the agencies to assess & prioritize the most vulnerable DV households that access the CA system and quickly refer clients for resources & services that may include safety plans, linkages to medical benefits & safe house shelter, referrals to the local Board of Social Services for mainstream benefits, & linkages for safe housing locations.

- CFS currently operates DV hotlines, provides safe house shelter, & provides specialized services to DV households. Staff are trained annually on best practices like trauma-informed & survivor-centered care. CFS & the CoC Coordinated Assessment Committee developed policies to ensure DV households seeking help can immediately be safely referred to VSPs without HMIS data entry & also ensured access to assessment (VI-SPDAT) & prioritization for the full range of CoC housing assistance.

1C-5a.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Using De-identified Aggregate Data.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.

(limit 2,000 characters)

- Center for Family Services (CFS) & Camden County Women's Center are both victim services providers & members of the CoC's Executive Board & Systems Evaluation Committee. These agencies share aggregate data& insights from their comparable databases for the purposes of CoC planning on at least a bi-monthly basis.

- To ensure equal access to PH resources for DV survivors, the CoC has created a Coordinated Assessment system where survivors can, without providing any identifying information in HMIS, add their clients to the CoC's housing prioritization list since CFS is the CoC's virtual Coordinated Assessment Point of Entry. De-identified data are provided to CoC Lead staff to include in the CoC's Housing Prioritization List.

- Coordinated Assessment data is key for the CoC to understand whether the system resources are addressing survivor household needs timely & safely in real-time. This enables continued client confidentiality & safety while still linking the client to PH. The VSPs also are instrumental in the data collection process for PIT. The agencies complete surveys for all homeless persons served on the day of the PIT count and submit de-identified data for inclusion in the PIT. Data from the PIT is analyzed and includes a subsection regarding the needs and trends for those reporting DV experience in the final PIT report.

1C-5b.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Coordinated Assessment—Safety, Planning, and Confidentiality Protocols.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:	
1.	prioritize safety;
2.	use emergency transfer plan; and
3.	ensure confidentiality.

(limit 2,000 characters)

- When a client identifying DV connects with any agency they are referred to local Victim Service Providers (VSP) or to the CoC's virtual Coordinated Assessment (CA) access point operated by CFS; itself a VSP. If an immediate safety need is identified, the household is placed in a DV shelter. If space is unavailable at the DV shelters, the households are referred to other DV programs throughout the state. Households have a choice in sheltering programs.

- The CoC has an Emergency Transfer Plan requiring that the provider will “act as quickly as possible to move a tenant who is a victim of domestic violence...to another unit.” Or the agency may need to identify other housing options to ensure safety or based on availability. Also, policy states that “if a program participant qualifies for an emergency transfer, but a safe unit is not immediately available for an internal emergency transfer, that program participant shall have priority over all other applicants for tenant-based rental assistance, utility assistance, & units.”

- The CoC funds DV dedicated PSH & uses ESG/CoC RRH resources for

survivors with greatest severity of service needs through Center for Family Services (CFS). DV households are prioritized for services & other housing opportunities via CA. Staff at the CoC’s virtual CA access point operated by CFS, receives annual training in trauma-informed & victim-centered approaches to ensure that assessment & referral procedures do not re-traumatize survivors. When calling the CoC’s CA Team at CFS, callers who identify as DV Survivors can be prioritized for the full array of CoC housing assistance & services through CA, while having data entered into a VSP HMIS- comparable database instead of the CoC’s HMIS, and/or receiving referral to a local VSP. This system is designed to ensure client confidentiality while also upholding client choice.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender–Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual’s Gender Identity (Gender Identity Final Rule)?	No

1C-7.	Public Housing Agencies within Your CoC’s Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.g.	

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at <https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf> or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
New Jersey Department of Community Affairs	2%	Yes-HCV	Yes
Gloucester County Housing Authority	9%	Yes-Both	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC’s geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,000 characters)

The Gloucester Housing Authority has implemented a homeless preference and has approximately 200 targeted vouchers for homeless populations including domestic violence, transitional housing, emergency shelter, TANF families. Targeted vouchers are filled when a PHA approved agency submits a referral on behalf of the eligible household experiencing homelessness as long as the household is already on the HCV waiting list. The New Jersey Department of Community Affairs has a preference for survivors of domestic violence. Additionally the State has implemented a moving on program with State Rental Assistance and administers mainstream vouchers.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC’s jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	No
3.	Low Income Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	No
	Other (limit 150 characters)	
5.	State Rental Assistance Program	Yes

1C-7c.	Including PHA-Funded Units in Your CoC’s Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

Does your CoC include PHA-funded units in the CoC’s coordinated entry process?	Yes
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1C-7c.1.	Method for Including PHA-Funded Units in Your CoC’s Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

If you selected yes in question 1C-7c., describe in the field below:

1.	how your CoC includes the units in its Coordinated Entry process; and
2.	whether your CoC’s practices are formalized in written agreements with the PHA, e.g., MOUs.

(limit 2,000 characters)

The PHA, in coordination with the CoC, has developed a list of approved agencies from which referrals to specialized vouchers set aside for households experiencing homelessness can be sent from. These agencies pull names off the CoC waitlist as vacancies become available in PHA funded units and submit those names directly to the PHA. This process is not yet formalized in a written agreement but is the standard protocol followed by the PHA.

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. NOFO Section VII.B.1.g.	
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Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)?	Yes
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1C-7d.1.	CoC and PHA Joint Application–Experience–Benefits. NOFO Section VII.B.1.g.	
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If you selected yes to question 1C-7d, describe in the field below:

1.	the type of joint project applied for;
2.	whether the application was approved; and
3.	how your CoC and families experiencing homelessness benefited from the coordination.

(limit 2,000 characters)

The Vineland Housing Authority submitted an application for the Mainstream voucher program in 2020. This project was awarded funding.

The Gloucester Housing Authority submitted an application for Mainstream vouchers in the FY2017 NOFA Award and the PIH Notice 2020-09. The PHA was awarded vouchers in both rounds.

These targeted vouchers are filled through referrals to the PHA from CoC approved agencies. These agencies are connected to the coordinated entry system and submit referrals for households on the CoC housing prioritization list.

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers. NOFO Section VII.B.1.g.	
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Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	No
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1C-7e.1.	Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program–List of PHAs with MOUs.	
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Not Scored—For Information Only

Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.

PHA
State of NJ Dept....
Housing Authority...
Vineland Housing ...

1C-7e.1. List of PHAs with MOUs

Name of PHA: State of NJ Dept. of Community Affairs

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority of the City of Camden

1C-7e.1. List of PHAs with MOUs

Name of PHA: Vineland Housing Authority

1C. Coordination and Engagement—Coordination with Federal, State, Local, Private, and Other Organiza

1C-8.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1C-9.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition.	24
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach.	24
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-coordinated entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1C-9a.	Housing First—Project Evaluation.	
	NOFO Section VII.B.1.i.	

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

(limit 2,000 characters)

Renewal projects are scored based on the local application submission as well as the program monitoring results. The program monitoring evaluates performance related to promoting stability in permanent housing and increasing

income, compliance in relation to timely report submission and drawdown of program funds, agency review in terms of program use of client feedback to improve program services and provision of adequate training to staff on evidence based practices, and full participation in HMIS. In addition to the monitoring information collected, the local application for CoC funds evaluates barriers to program access and criteria for program termination. Projects receive higher scores if they can demonstrate minimal barriers to program entry and efforts to ensure program retention through reducing termination for items such as failure to progress in service plan participation. Programs are also evaluated on how well they work with the coordinated entry system which prioritizes referrals of the most vulnerable households in the community.

1C-9b.	Housing First–Veterans.	
	Not Scored–For Information Only	

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach?	Yes
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1C-10.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

Describe in the field below:	
1.	your CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,000 characters)

Volunteers of America Impact Team, an assertive street outreach model, handles homeless outreach in Camden City and throughout Camden County. They have partnered with multiple police departments to be a key resource in offering services to the unsheltered in Camden City and in the suburbs. CFS & Covenant House provide street outreach for homeless youth. Catholic Charities and Veterans Multi-Service Center SSVF provide weekly outreach to veterans. Additionally, each county in the region has active PATH outreach efforts. The CoC has also developed relationships with a variety of volunteer outreach efforts to enhance the outreach efforts. This has been a valuable communication tool for the CoC to learn about new trends at different encampments. It also allows us to send information out to the unsheltered through trusted voices that are not part of the establishment. Between all of the outreach teams the CoC has 100% coverage of the geographic area. Outreach activities occur daily between all of the agency and volunteer outreach.

The Office on Mental Health and Addiction Services has engaged Peer Support Coaches in community shelters. These Peers who are in recovery help to reach those in the shelters as well as the unsheltered who stop in for meals and other services.

Occasionally there are targeted efforts directed to encampments which includes increased presence from the Impact Team as well as the volunteer teams. Impact Teams generally engage the unsheltered from 8 am to 8 p.m. while the volunteers reach them in the evenings and weekends. Some efforts included the Peer Coaches mentioned above.

1C-11.	Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC's geographic area:

1.	Engaged/educated local policymakers	Yes
2.	Engaged/educated law enforcement	Yes
3.	Engaged/educated local business leaders	Yes
4.	Implemented communitywide plans	No
5.	Other:(limit 500 characters)	

1C-12.	Rapid Rehousing-RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.i.	

	2020	2021
Enter the total number of RRH beds available to serve all populations as reported in the HIC-only enter bed data for projects that have an inventory type of "Current."	123	147

1C-13.	Mainstream Benefits and Other Assistance-Healthcare-Enrollment/Effective Utilization.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

	Type of Health Care	Assist with Enrollment?	Assist with Utilization of Benefits?
1.	Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
2.	Private Insurers	Yes	Yes
3.	Nonprofit, Philanthropic	Yes	Yes
4.	Other (limit 150 characters)		

1C-13a.	Mainstream Benefits and Other Assistance–Information and Training.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:

1.	systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC’s geographic area;
2.	communicating information about available mainstream resources and other assistance and how often your CoC communicates this information;
3.	working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and
4.	providing assistance with the effective use of Medicaid and other benefits.

(limit 2,000 characters)

- The Mainstream Resources Committee (MRC) gathers information from both mainstream resource providers & nonprofit providers information about services they provide, what they see as barriers to accessing their services & what barriers they experience with their clients in trying to access other services.

- Cape May Division of Social Services (a CoC grantee and member of the MRC), & the CoC works closely with this & other TANF agencies to ensure that up-to-date mainstream benefit information is shared throughout the CoC. The CoC disseminates information regarding mainstream resources and updates through the CoC website and emails via the CoC listserv.

- Each CoC local committee has participation from the local board of social services where information is shared about changes in program access and activities. The CoC distributes updates of mainstream benefits programs to all CoC committees and county leads for dissemination to local CoC agencies. The boards of social services are responsible for mainstream benefits enrollment and Medicaid enrollment providing support to help eligible households connect to all the benefits for which they are eligible.

- CoC partners in Camden and Cumberland have partnered with local hospitals and FQHCs to identify households experiencing homelessness accessing healthcare services that are not fully enrolled in health insurance. The partner agencies work with clients to access social services in order to complete enrollment for Medicaid benefits.

- In addition, NJ is a Medicaid expansion state, allowing certified PSH providers to bill Medicaid for certain PSH supportive services, further leveraging mainstream resources.

1C-14.	Centralized or Coordinated Entry System–Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC’s coordinated entry system:

1.	covers 100 percent of your CoC’s geographic area;
2.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
3.	prioritizes people most in need of assistance; and

4.	ensures people most in need of assistance receive assistance in a timely manner.
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(limit 2,000 characters)

The Center for Family Services (CFS) is responsible for managing the Coordinated Assessment (CA) System. Households experiencing housing instability may call CFS 24/7 or be engaged with outreach or ES providers to be assessed. This ensures 100% geographic coverage for those without phones & transportation barriers. The CA system is well advertised & accessible to all persons. The CoC access points are equipped with accessible formats of communication to assist those with hearing or vision impairments & those with limited English proficiency.

VI-SPDAT, the standardized assessment tool used by the CoC, assists in implementing prioritization hierarchy. The tool is used by the CA staff to prioritize the chronically homeless with longest history of homelessness & greatest severity of service needs for permanent supportive housing. Severe service needs include:

disabling conditions, high utilization of emergency rooms/jails/psychiatric facilities, living unsheltered, vulnerability to illness/death, victimization

The CA staff generates a full Housing Prioritization List (HPL) managed daily in conjunction with housing inventory provided by HMIS/providers to make referrals immediately upon availability. The list contains a section for DV survivors whose de-identified prioritization data is provided from victim service providers HMIS- comparable databases. In addition to ongoing referrals based on availability, the CoC holds bi-weekly case conferencing meetings to discuss clients/situations & new PH opportunities. A recently created Coordinated Assessment Leadership Committee, includes representation from all 4 counties & various agencies (DV, Youth, Social Services) & directly addresses issues arising in the assessment/referral process. The coordinated Assessment Leadership Committee is currently analyzing the current assessment tool and working to develop a process/tool that is equitable.

1C-15.	Promoting Racial Equity in Homelessness–Assessing Racial Disparities.	
	NOFO Section VII.B.1.o.	

Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years?	Yes
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1C-15a.	Racial Disparities Assessment Results.	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.

1. People of different races or ethnicities are more likely to receive homeless assistance.	Yes
---	-----

2.	People of different races or ethnicities are less likely to receive homeless assistance.	No
3.	People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	Yes
4.	People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	No
5.	There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	No
6.	The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	No

1C-15b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.o.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	No
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	No
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	No
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	No
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	No
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	No
	Other:(limit 500 characters)	
12.		

1C-15c.	Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment.	
	NOFO Section VII.B.1.o.	

Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

(limit 2,000 characters)

The annual point in time count report provides information regarding the disproportionate impact of homelessness within the region. The report also provides information about differential characteristics about the population experiencing homelessness by race to offer insight into the varied service needs of people experiencing homelessness.

The CoC leadership participated in a racial equity summit in 2019 to explore the connections between systemic racism, housing and homelessness. This summit offered an opportunity to expand the conversations around CoC planning and review HMIS data in a new way.

Following the Summit, the CoC established a racial equity committee charged with exploring local data to identify disparate impacts by race. The racial equity committee also has been charged with coordinating trainings for the CoC membership as well as exploring CoC policies that perpetuate inequities within the system.

The CoC Executive Committee is working with a consultant to implement the Community Led Planning Development (CLPD) project. The CLPD project has worked to engage homeless and formerly homeless persons to develop an Advisory Board to evaluate homeless system accessibility and to make recommendations on how to change processes to ensure equity for all persons experiencing homelessness. The Advisory Board will integrate into the subcommittees and full CoC membership as well. The full CoC has had two racial equity trainings in the past year and trainings at the local CEAS meetings.

1C-16.	Persons with Lived Experience—Active CoC Participation.	
	NOFO Section VII.B.1.p.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.		
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.		
3.	Participate on CoC committees, subcommittees, or workgroups.		
4.	Included in the decisionmaking processes related to addressing homelessness.		
5.	Included in the development or revision of your CoC’s local competition rating factors.		

You must enter a value of ‘0’ or more for elements 1 through 5 in both columns in question 1C-16.

1C-17.	Promoting Volunteerism and Community Service.	
	NOFO Section VII.B.1.r.	

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

1.	The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	Yes
2.	The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry).	No
3.	The CoC works with organizations to create volunteer opportunities for program participants.	Yes
4.	The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	Yes
5.	Provider organizations within the CoC have incentives for employment and/or volunteerism.	No
6.	Other:(limit 500 characters)	

1D. Addressing COVID-19 in the CoC's Geographic Area

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1D-1.	Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness.	
	NOFO Section VII.B.1.q.	

Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in:	
1.	unsheltered situations;
2.	congregate emergency shelters; and
3.	transitional housing.

(limit 2,000 characters)

The CoC mobilized to provide supports to people experiencing unsheltered homelessness early in the pandemic. Hand washing stations were set up in multiple locations throughout the CoC region and were disinfected multiple times a day. The drop-in center set up outdoor pop-up services for the unsheltered which included port-o-potties, hand washing stations, showers, toiletries, food, clothing and case management available in an enclosed parking lot covered with a tent. Outreach programs continued efforts to identify unsheltered persons implementing enhanced safety protocols such as masks, social distancing and temperature checks to help minimize the spread of COVID.

Shelters in the region reduced capacity of congregate settings to allow for social distancing and provided masks, hand sanitizers and implemented enhanced cleaning protocols to reduce the spread of COVID. The community utilized hotel placements for Covid vulnerable, persons with symptoms and those diagnosed with COVID to allow for non-congregate sheltering. All shelters implemented safety protocols which included covid screening such as temperature and symptom checks. As testing became available, testing was completed twice weekly with support from the State Department of Health and local departments of health to coordinate. Telehealth services were utilized in the non-congregate settings to support those in need of regular check-ins with health care professionals.

1D-2.	Improving Readiness for Future Public Health Emergencies.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC improved readiness for future public health emergencies.

(limit 2,000 characters)

The Community Advisory Committee (CAC) is a coalition of local consumers and community leaders that works to support consumers in playing an active role in their healthcare and improving their own health and that of their family and community. The CAC helps to guide the strategic direction of community health needs. The counties within the CoC region activated local planning activities with the county departments of health and community providers to ensure adequate supports and protocols were put in place to address COVID. At the same time, the CoC supported regional planning on healthcare needs of the community and coordinated dialog with the State department of health to support testing and vaccination events. The CoC will initiate these planning protocols should future health emergencies arise.

1D-3.	CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.	
	NOFO Section VII.B.1.q	

Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:

1.	safety measures;
2.	housing assistance;
3.	eviction prevention;
4.	healthcare supplies; and
5.	sanitary supplies.

(limit 2,000 characters)

The CoC coordinated planning conversations early in the pandemic to assess needs within the homeless service system. These early planning efforts were used to share information, identify gaps in programs and the larger system as well as identify standard practices that would be rolled out across the CoC region. The CoC leadership engaged in regular communication with the State Department of Community Affairs to ensure local needs were reflected in allocations of state ESG-CV funding. The CoC leadership also shared regional plans that were communicated to local ESG-CV planning jurisdictions for consideration. ESG -CV funding supported expansion of street outreach services, shelter funding, rental assistance and prevention assistance. Additionally, all the counties within the region utilized treasury funds to establish emergency rental assistance programs to support eviction prevention efforts.

1D-4.	CoC Coordination with Mainstream Health.	
	NOFO Section VII.B.1.q.	

	Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:
1.	decrease the spread of COVID-19; and
2.	ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks).

(limit 2,000 characters)

The CoC partnered with local departments of health and the state department of health to establish safety protocols and secure resources to limit the spread of COVID. This included securing PPE (masks, hand sanitizers, gloves, etc) for programs providing direct services to individuals and families experiencing homelessness. Additionally, the department of health (local and state) assisted in the coordination of testing and vaccination events with local FQHCs held at local shelters and drop in centers to ensure accessibility for persons experiencing homelessness. All shelters within the region reduced their congregate setting capacity to allow for social distancing and implemented safety protocols such as enhance cleaning, frequent hand washing, mask requirements, temperature checks, screening for COVID symptoms and testing.

The CoC coordinated with local departments of health, hospitals and FQHCs to develop a discharge and placement protocol for persons diagnosed with covid, exhibiting symptoms or at increased risk for covid. Working with local providers, departments of health, hospitals, FQHCs and utilizing FEMA funds, people in need of non-congregate shelter were placed in hotels secured through negotiation with the CoC. CoC provider agencies coordinated telehealth access for persons placed in non-congregate settings to ensure proper management of symptoms.

1D-5.	Communicating Information to Homeless Service Providers.	
	NOFO Section VII.B.1.q.	

	Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:
1.	safety measures;
2.	changing local restrictions; and
3.	vaccine implementation.

(limit 2,000 characters)

Throughout the pandemic, the CoC provided email communication with partner updating CoC members on evolving protocols and services. The CoC moved to virtual meetings starting in March 2020 and included discussion of COVID updates, supports, services and protocols as new information became available. The CoC coordinated conversations with shelter, outreach and drop-in center providers to understand program needs and inform agencies of updates as they occurred. All agencies received regular updates from the CoC and were encouraged to sign up for updates from the state and local departments of health. Within the region lockdown protocols were implemented starting in March 2020 and slowly began to lift in the fall of 2020. Throughout that time the CoC remained in regular contact with agencies via email and virtual meetings (zoom and Gotomeeting) to learn of evolving needs and provide information of emerging requirements such as social distancing, masks, increased cleaning and reductions of program capacity. As testing and

vaccinations became available, the CoC shared information about accessing these supports via email and at all CoC and subcommittee meetings.

1D-6.	Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

(limit 2,000 characters)

New Jersey implemented a multi-stage vaccine rollout with first responders classified in group 1A and persons experiencing homelessness classified in group 1B. As details emerged about the state vaccine rollout, the CoC began planning around setting up vaccination sites and informing persons experiencing homelessness of the opportunity to access vaccines. Given the NJ vaccine roll out, all persons experiencing homelessness were categorically eligible for vaccines in March/April 2021. The CoC made vaccines available for all persons experiencing homelessness that were interested and did not specifically target any groups but instead tried to build widespread support for vaccines. The CoC coordinated several vaccination events at local shelters & drop-in centers in partnership with outreach programs, service providers and the FQHCs. When possible, people were pre-registered for vaccines, but pre-registration was not required to obtain a vaccine. Efforts were made to provide information to people in shelters and encountered on the street and address any concerns with the vaccines prior to the vaccination events that were coordinated.

1D-7.	Addressing Possible Increases in Domestic Violence.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

(limit 2,000 characters)

Programs serving survivors of Domestic Violence throughout the region had varying capacity as COVID safety protocols were implemented. To address reductions in shelter capacity, programs had the ability to place households fleeing DV in hotels throughout the region. DV programs instituted the same safety protocols for hotel placements ensuring confidentiality of placement locations.

1D-8.	Adjusting Centralized or Coordinated Entry System.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

(limit 2,000 characters)

In response to COVID, the coordinated entry system implemented new protocols to expedite the referral and housing connection process. Center for Family Services, the Coordinated Entry Management Agency, implemented a follow up process after the submission of referrals to understand the status of referrals within 30 days as a way of ensuring successful placement. In the event that household are not able to follow through with the referral, clients returned to the waiting list are not penalized and are placed back on the list according to their VI-SPDAT score and time waiting.

1E. Project Capacity, Review, and Ranking–Local Competition

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1E-1.	Announcement of 30-Day Local Competition Deadline–Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen. NOFO Section VII.B.2.a. and 2.g.	
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1.	Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's local competition.	05/04/2021
2.	Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process.	05/04/2021

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below. NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	
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Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	No
4.	Used data from a comparable database to score projects submitted by victim service providers.	Yes
5.	Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve.	No
6.	Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent housing.	Yes

1E-2a.	Project Review and Ranking Process—Addressing Severity of Needs and Vulnerabilities.	
	NOFO Section VII.B.2.d.	

Describe in the field below how your CoC reviewed, scored, and selected projects based on:

1.	the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and
2.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,000 characters)

- The CoC Rank & Review Scoring Tool prioritized projects dedicated to serving chronically homeless & DV populations based on their vulnerability to illness or victimization for FY2021 funding. The CoC prioritized Housing First- oriented projects with the lowest barriers to entry & fewest termination criteria so that funded projects will not exclude the most vulnerable homeless persons with current or past substance abuse, criminal histories, or low or no income.

The CoC’s objective scoring criteria, application, & notice of funding availability were all publicly posted & distributed during the local selection process to ensure applicants understood the CoC priority for serving vulnerable populations.

The ranking process also included program monitoring of renewal projects, & prioritized renewal projects with the greatest documented success in serving the most vulnerable prioritized populations they target with needed housing & service supports. projects were scored on the degree to which they have partnered with the CoC’s Coordinated Assessment (CA) to formalize & implement referral & intake procedures to ensure they are quickly accepting vulnerable households.

- In scoring applications, those serving households with the most severe needs & therefore the lowest incomes, such as clients receiving SSI/D, were exempt from increased income project performance measures to avoid disadvantaging them.

1E-3.	Promoting Racial Equity in the Local Review and Ranking Process.	
	NOFO Section VII.B.2.e.	

Describe in the field below how your CoC:

1.	obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications;
2.	included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process;
3.	rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented).

(limit 2,000 characters)

1E-4.	Reallocation—Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criterion below.	
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NOFO Section VII.B.2.f.

Describe in the field below:

1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year;
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and
5.	how your CoC communicated the reallocation process to project applicants.

(limit 2,000 characters)

1-In the Local Competition NOFA, it states that new projects would be accepted, & funding would be available through several sources including reallocation. The reallocation process and all final reallocation determinations are approved by the CoC Executive Committee.

2-No projects were identified for reallocation in this year's process

3-No projects were identified as low performing to the point of requiring reallocation or determined as less needed projects this year.

5-The CoC Lead Agency hosted a technical assistance session for new & renewal projects interested in applying for CoC funding & reallocation was discussed with the attendees. When reallocation is implemented, the award notice to agencies indicates the amount of reduction and why. During the annual performance review, the System Evaluation and Performance Committee (SEPC) identifies projects that demonstrated a pattern of unexpended funds over the course of several funding cycles using HUD spending reports provided by the local HUD office. The SEPC ranks & scores all renewal & new project applications. The SEPC then examines the amount of funding available for new projects versus the number of projects received to determine if reallocation is necessary. Projects that consistently return 30% of funding are reviewed for possible reallocation. The committee evaluates reallocation impact on the program's ability to continue client service levels before determining if reallocation will be recommended.

1E-4a.	Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021?	No
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1E-5.	Projects Rejected/Reduced--Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen if You Select Yes.	
	NOFO Section VII.B.2.g.	

1.	Did your CoC reject or reduce any project application(s)?	No
2.	If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.	

1E-5a.	Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	09/28/2021
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1E-6.	Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC’s Consolidated Application was posted on the CoC’s website or affiliate’s website–which included: 1. the CoC Application; 2. Priority Listings; and 3. all projects accepted, ranked where required, or rejected.	
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You must enter a date in question 1E-6.

2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
 - FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
 - 24 CFR part 578

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	Foothold Technology
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

Select from dropdown menu your CoC’s HMIS coverage area.	Multiple CoCs
--	---------------

2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

Enter the date your CoC submitted its 2021 HIC data into HDX.	05/13/2021
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2A-4.	HMIS Implementation—Comparable Database for DV.	
	NOFO Section VII.B.3.b.	

Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:

1. have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and
2. submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead.

(limit 2,000 characters)

There are several DV providers within the CoC region. One of the designated DV providing agencies in the region has several HUD grants for permanent housing DV programs and maintains a HMIS comparable database. While not all of the DV providers receive HUD funding, they all utilize data tracking systems that provide client level information about households served which are maintained internally at each respective agency. Aggregate data generated from these internal systems are shared with the NJ Coalition on Domestic Violence, the State office of women and the CoC. In addition to data from the DV agencies, the CoC collecting information from all DV providers during the annual point in time count. This information helps to inform the CoC on trends and needs of this population.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2021 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2021 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	481	70	397	96.59%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	260	64	196	100.00%
4. Rapid Re-Housing (RRH) beds	147	18	126	97.67%
5. Permanent Supportive Housing	1,044	43	594	59.34%
6. Other Permanent Housing (OPH)	82	0	68	82.93%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

The CoC Systems Evaluation Subcommittee is responsible for reviewing HMIS coverage rates and meeting with housing providers to identify barriers to using HMIS and explore options for HMIS data entry. The PSH programs have low HMIS coverage rates due to the fact that HUD VASH programs do not enter into the system. Currently, 82% of the beds not entering in HMIS under the PSH category are HUD VASH beds. The CoC continues conversations with the HUD VASH providers regarding HMIS data entry. A significant challenge for the CoC is that the VA providers overseeing services for HUD VASH programs in the region are located in 2 different states. The CoC is also continuing conversations with providers of other permanent housing to explore data entry into HMIS.

2A-5b.	Bed Coverage Rate in Comparable Databases.	
	NOFO Section VII.B.3.c.	

Enter the percentage of beds covered in comparable databases in your CoC's geographic area.	100.00%
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2A-5b.1.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.	
	NOFO Section VII.B.3.c.	

If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:

- | | |
|----|--|
| 1. | steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and |
| 2. | how your CoC will implement the steps described to increase bed coverage to at least 85 percent. |

(limit 2,000 characters)

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2B-1.	Sheltered and Unsheltered PIT Count—Commitment for Calendar Year 2022	
	NOFO Section VII.B.4.b.	

Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022?	Yes
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2B-2.	Unsheltered Youth PIT Count—Commitment for Calendar Year 2022.	
	NOFO Section VII.B.4.b.	

Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience?	Yes
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2C. System Performance

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors.	
	NOFO Section VII.B.5.b.	

Describe in the field below:	
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,000 characters)

- The Systems Evaluation Committee reviews HMIS & data from DV HMIS-comparable databases to identify vulnerability factors for FTH households in shelter. With the data collected, the CoC was able to strategically allocate prevention resources for those who become FTH & improve prevention planning by ensuring the CARES Act resources were utilized to address the needs. Also, the CoC utilizes Coordinated Assessment (CA) data to compare risk factors for households that were Successfully diverted & did not become FTH vs. those who did become FTH with usual care & diversion.
- To address & reduce the number of households becoming homeless for the first time, the CoC works with SSVF, ESG, & state-funded Social Services for the Homeless prevention providers to determine the most effective method for coordinating prevention resources like financial assistance/management, childcare family reunification, & legal services to reduce first time homelessness. The CoC is working with the legal system to identify households that are at risk of homelessness and ensuring that they are being provided education on prevention resources. The counties have Emergency Rental Assistance Program (ERAP) which is a resource to assist households in preventing homelessness and getting current on rent. The CoC and Coordinated Assessment has been essential in the planning and implementation of the program.
- CFS & Catholic Charities administer homeless prevention programs by providing rental assistance, security deposits, & utility assistance to at risk households. The local Social Service Boards/Divisions (TANF/welfare agencies)

in each county also provide rental assistance, childcare & transportation to eligible individuals & families. The CoC is strengthening & standardizing its diversion strategy to implement best practices that can FTH with the VI-SPDAT & Coordinated Assessment.

- The Executive Committee is responsible for overseeing CoC strategy to reduce FTH.

2C-2.	Length of Time Homeless–Strategy to Reduce.	
	NOFO Section VII.B.5.c.	

Describe in the field below:

1.	your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.

(limit 2,000 characters)

- The CoC has focused on lining up potential vacant units to facilitate the rapid placement in permanent housing for households identified through coordinated entry as a means of reducing the length of time homeless. A Housing Navigator (HNA) program was piloted prior to the pandemic and has since ramped up efforts and become fully operational over the last 1 1/2 years. The HNA has developed a list of rental properties and landlords, and support clients in connecting with potential apartments. The CoC is working to make the landlord listing available on-line for all households to access. Despite the challenges with limited housing stock due to the eviction moratorium, the HNA has assisted over 120 people with identifying housing. The CoC is working to expand these efforts and coordinate this work with regional Housing Navigators funded through the State Dept. of Community Affairs. The CoC is also actively working to connect households to available PSH supports through the Emergency Housing Voucher program and CV funded Rapid Rehousing.
- The Coordinated Entry Agency, Center for Family Services (CFS), manages the CoC waitlist and completes assessments for those households not connected to an emergency shelter or outreach program. The waitlist is updated daily and is organized by VI-SPDAT score and length of time homeless. Households with the longest time homeless are referred to housing opportunities as they become available.
- The CoC Executive Committee is responsible for overseeing the CoC strategy to reduce LOT homeless.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing.	
	NOFO Section VII.B.5.d.	

Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:

1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.

(limit 2,000 characters)

1-The primary CoC strategy to increase the rate at which households move quickly to PH is to increase availability of low-barrier PH resources. NJ Dept. of Community Affairs (DCA)-funded Housing First Initiative created PSH vouchers for chronically homeless persons & CoC partner, Volunteers of American Delaware Valley is a sponsor of this initiative. The CoC has partnered with local PHAs on the implementation of Emergency Housing Vouchers and implementation of new Rapid Rehousing through local and state ESG funding. The CoC continues to partner with low-income housing providers who develop new housing & have committed to set-asides for the homeless. The CoC Rank & Review Scoring Tool also prioritizes new low-barrier RRH & PSH projects in the FY 2021 Competition.

The CoC is working to improve upon case management services available to clients in shelters. One of our partners, Joseph’s House, has expanded their services to include supports in accessing permanent housing such as securing IDs and addressing criminal background and credit issues.

2-The Executive Committee is responsible for overseeing CoC strategy to increase rate for which a household exits to PH.

3-The CoC annually monitors the success of existing Housing First-oriented projects with lowest barriers to entry & fewest termination criteria. This is through performance monitoring for compliance with CoC policies & HUD documentation standards. The CoC also evaluates whether the level of service provided to clients is appropriate for their needs in maintaining PH.

4-The Executive Committee is responsible for overseeing CoC strategy for increasing PH retention.

2C-4.	Returns to Homelessness–CoC’s Strategy to Reduce Rate.	
NOFO Section VII.B.5.e.		
Describe in the field below:		
1.	how your CoC identifies individuals and families who return to homelessness;	
2.	your CoC’s strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,000 characters)

- The CoC identifies households who return to homelessness (RTH) through reviewing exit destinations and system performance indicators regarding returns. Agencies with large numbers of clients exiting to homeless destinations are flagged for further discussion to identify reasons for high rates of returns homelessness.
- To reduce additional returns to homelessness, the CoC prioritizes projects in which at least 90% of participants exit to/maintain PH; the CoC has achieved 96% aggregate success in this area & continues to raise the bar. To reduce RTH, RRH or TH projects must provide at least 6 months of follow-up services to ensure exiting households remain stable in PH. The CoC also tracks the cause for discharge to ensure projects employ a Housing First philosophy & are

not enforcing restrictions that cause households to lose housing.

- CoC grantees CCCOEO & VOA offer financial literacy classes to assist clients. Other grantees link clients to partnering agencies such as Cathedral Kitchen & Respond, Inc. job training to increase financial stability & prevent RTH.

- The Executive Committee is responsible for overseeing strategy for preventing returns to homelessness.

2C-5.	Increasing Employment Cash Income-Strategy.	
NOFO Section VII.B.5.f.		
Describe in the field below:		
1.	your CoC's strategy to increase employment income;	
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,000 characters)

- The CoC reviews HMIS to identify projects that have at least 20% of adult clients earning income & 85% of clients maintaining/increasing income during the CoC's performance review process. Renewal projects must meet this criterion to receive the maximum prioritization score during project ranking process.

- To increase access to earned income, Job fairs are held across the 4 counties during the year by local organizations including Volunteers of American (VOA) & SSVF provider Catholic Charities Diocese of Camden. Re-entry fairs are held annually for persons in recovery/recently released from prison & Veterans & offer educational assistance, job training, & job placement for those who are homeless or at risk of being homeless. Camden County directly partners with VOA through a piloted Work Now program which targets literally homeless households & offers short term employment opportunities. In additions to short-term labor, meals, case employ a Housing First philosophy.

- The Mainstream Resources Committee (MRC) works with CoC funded agencies to connect consumers to job opportunities & employment counseling programs such as Gateway Community Action's Jump Start program for resume & job search assistance. MRC engages local TANF agencies to look at ways to remove barriers to access of services & benefits.

- There was a 2% increase in earned income; however, due to the COVID-19 health pandemic, it has been difficult for households to increase employment income. The CoC continues to work with housing providers to ensure they are continuing to refer clients to agencies & institutions that provide employment opportunities thus improving the CoC's overall capacity to increase access to earned income for the households served. Additionally, the CoC has partnered with numerous health entities to increase access to COVID-19 testing and vaccinations.

- The Mainstream Resources Committee is responsible for overseeing strategy for increasing jobs & income from employment.

2C-5a.	Increasing Employment Cash Income–Workforce Development–Education–Training.	
NOFO Section VII.B.5.f.		
Describe in the field below how your CoC:		
1.	promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and	
2.	is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants.	

(limit 2,000 characters)

- All 4 CoC counties actively partner with organizations to promote access to employment opportunities for homeless households. Some residents are also employees of their agencies & serve in capacities that range from case managers to administrative positions.
- The CoC has local One Stop (OS) administrators as members of all the HSAC/CEAS committees along with the Board of Social Services. These agencies provide education, job-readiness workshops, job-training, & employment opportunities for households in PSH & those who are homeless. The local OS hosts job fairs each year as well promotes & supports job fairs for multiple local & regional companies.
- In Camden County, the OS primarily receives referrals for homeless or at risk of homeless from the Camden County Board of Social Services. The OS is also a participating organization at the Annual Camden County Homeless Resource Fair. In Gloucester County, several job fairs are held throughout the year including a Disability Employment Job Fair. Re-entry fairs are held throughout the CoC region year by local organizations including Volunteers of American & Camden County Department of Corrections with services including onsite connections to job training/placement & educational assistance.
- CCCOEO, receives support services funding and offers budgeting & job search assistance & skills. Agencies receiving PSH funds teach their clients individually or in group settings to prepare for jobs, access training, secure jobs & budget.
- The CoC has entered into MOUs with the local Workforce Development Boards and One Stop Centers (WDB/OSC) to support increased access to employment training services for persons experiencing homelessness. The CoC shares all training opportunities and assists with case conferencing on hard to serve clients while the WDB/OSC provide specialized trainings and supports to persons referred through the CoC.

2C-5b.	Increasing Non-employment Cash Income.	
NOFO Section VII.B.5.f.		
Describe in the field below:		

1.	your CoC's strategy to increase non-employment cash income;
2.	your CoC's strategy to increase access to non-employment cash sources; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,000 characters)

- The Mainstream Resources Committee (MRC) works with CoC funded agencies to connect consumers to cash benefits using NJ HELPS online screening tools, training from SOAR certified staff at Cape Counseling Services (now Acenda), Veterans' Multi-Services Center, Senior Citizens United Community Services & South Jersey Behavioral Health & connection to Work First NJ benefits. Agencies strive to connect participants with cash benefits & refer to local One- Stop Career Centers & employment counseling programs such as Gateway Community Action's Jump Start program for resume & job search assistance. MRC engages local TANF agencies, & WIBs to develop programs that serve the needs of the homeless.

- In addition, re-entry fairs are held throughout the CoC region year by local organizations including Volunteers of American (a CoC funded agency) & SSVF provider Catholic Charities Diocese of Camden for persons in recovery/recently released from prison & Veterans. Services offered include reinstatement assistance & benefits assessment allowing those who are homeless or at risk of being homeless to access non-earned cash benefits.

- The CoC will continue to work with housing providers to ensure they are continuing to refer clients to agencies & institutions that provide non-cash benefits. This will improve the CoC's overall ability to increase access to non-earned income for households.

- The Executive & Mainstream Resources Committees are responsible for overseeing strategy for increasing jobs & income from employment.

3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
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- 24 CFR part 578

3A-1.	New PH-PSH/PH-RRH Project—Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	

Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-1a.	New PH-PSH/PH-RRH Project—Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.a.	

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).

1.	Private organizations	No
2.	State or local government	No
3.	Public Housing Agencies, including use of a set aside or limited preference	No
4.	Faith-based organizations	No
5.	Federal programs other than the CoC or ESG Programs	No

3A-2.	New PSH/RRH Project—Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	

Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
--	----

3A-2a.	Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.b.	

1.	Did your CoC obtain a formal written agreement that includes: (a) the project name; (b) value of the commitment; and (c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)?	No
2.	Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider?	No

3A-3.	Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3B-1.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

- | | |
|----|---|
| 1. | Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and |
| 2. | HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons. |

(limit 2,000 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.C.	

If you answered yes to question 3C-1, describe in the field below:

- | | |
|----|---|
| 1. | how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and |
| 2. | how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act. |

(limit 2,000 characters)

4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
 - FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
 - 24 CFR part 578

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section II.B.11.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2021 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	Yes
2.	PH-RRH or Joint TH/RRH Component	Yes

4A-2.	Number of Domestic Violence Survivors in Your CoC’s Geographic Area.	
	NOFO Section II.B.11.	

1.	Enter the number of survivors that need housing or services:	
2.	Enter the number of survivors your CoC is currently serving:	
3.	Unmet Need:	0

You must enter a value for elements 1 and 2 in question 4A-2.

4A-2a.	Calculating Local Need for New DV Projects.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-2 element 1 and element 2; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,000 characters)

4A-3.	New Support Services Only Coordinated Entry (SSO-CE) DV Bonus Project–Applicant Information.	
	NOFO Section II.B.11.(c)	

Enter in the chart below information about the project applicant applying for the new SSO-CE DV Bonus project:

1. Applicant Name	Center for Family Services
2. Project Name	

You must enter a response for elements 1 and 2 in question 4A-3.

4A-3a.	New SSO-CE Project–Addressing Coordinated Entry Inadequacy.	
	NOFO Section II.B.11.(c)	

Describe in the field below:

1.	how the current Coordinated Entry is inadequate to address the needs of survivors of domestic violence, dating violence, sexual assault, or stalking; and
2.	how the proposed project addresses inadequacies identified in element 1. above.

(limit 2,000 characters)

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information.	
	NOFO Section II.B.11.	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
Center for Family...

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2021 Priority Listing:

1.	Applicant Name	Center for Family Services
2.	Rate of Housing Placement of DV Survivors–Percentage	
3.	Rate of Housing Retention of DV Survivors–Percentage	

You must enter a response for elements 1 through 3 in question 4A-4.

4A-4a.	Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,000 characters)

4A-4b.	Providing Housing to DV Survivor–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;
2.	prioritized survivors–you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;
3.	connected survivors to supportive services; and
4.	moved clients from assisted housing to housing they could sustain–address housing stability after the housing subsidy ends.

(limit 2,000 characters)

4A-4c.	Ensuring DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

	Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:
1.	training staff on safety planning;
2.	adjusting intake space to better ensure a private conversation;
3.	conducting separate interviews/intake with each member of a couple;
4.	working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;
5.	maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and
6.	keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.

(limit 5,000 characters)

4A-4c.1.	Evaluating Ability to Ensure DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

4A-4d.	Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of the project applicant’s experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:

1.	prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

4A-4e.	Meeting Service Needs of DV Survivors–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and
2.	provide examples of how the project applicant provided the supportive services to domestic violence survivors.

(limit 5,000 characters)

4A-4f.	Trauma-Informed, Victim-Centered Approaches–New Project Implementation.	
	NOFO Section II.B.11.	

Provide examples in the field below of how the new project will:

1.	prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences;
2.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	place emphasis on program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.

Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

Document Type	Required?	Document Description	Date Attached
1C-14. CE Assessment Tool	Yes		
1C-7. PHA Homeless Preference	No		
1C-7. PHA Moving On Preference	No		
1E-1. Local Competition Announcement	Yes		
1E-2. Project Review and Selection Process	Yes		
1E-5. Public Posting—Projects Rejected-Reduced	Yes		
1E-5a. Public Posting—Projects Accepted	Yes		
1E-6. Web Posting—CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

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Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/30/2021
1B. Inclusive Structure	11/09/2021
1C. Coordination	11/09/2021
1C. Coordination continued	Please Complete
1D. Addressing COVID-19	11/09/2021
1E. Project Review/Ranking	Please Complete
2A. HMIS Implementation	11/09/2021
2B. Point-in-Time (PIT) Count	11/06/2021
2C. System Performance	11/09/2021
3A. Housing/Healthcare Bonus Points	11/09/2021

3B. Rehabilitation/New Construction Costs	11/09/2021
3C. Serving Homeless Under Other Federal Statutes	11/09/2021
4A. DV Bonus Application	Please Complete
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required

Notes:

4A. DV Bonus Application list contains 1 incomplete item.